

**INCOME STATEMENT 2021-22**

	<b>INTEGRATED DBCA \$'000</b>	<b>BGPA \$'000</b>	<b>DEPARTMENT ITSELF \$'000</b>	<b>RIA \$'000</b>	<b>ZPA \$'000</b>
<b>COST OF SERVICES</b>					
<b>Expenses</b>					
Employee benefits	238,568	12,107	196,924	14,880	14,657
Grants and subsidies	13,974	-	13,574	-	400
Supplies and services	135,138	5,185	101,218	23,365	5,370
Accommodation	7,431	776	3,817	2,418	420
Depreciation and amortisation	45,859	1,567	34,132	6,839	3,321
Finance and interest costs	492	10	459	21	2
Other expenses	30,575	2,288	17,577	8,103	2,607
<b>TOTAL COST OF SERVICES</b>	<b>472,037</b>	<b>21,933</b>	<b>367,701</b>	<b>55,626</b>	<b>26,777</b>
<b>Income</b>					
Sale of goods and services	76,216	2,827	26,274	31,447	15,668
Regulatory fees and fines	16,455	1,265	190	15,000	-
Grants and subsidies	32,636	2,053	18,097	12,110	376
Other revenue	22,532	2,281	15,411	3,878	962
<b>Total Income</b>	<b>147,839</b>	<b>8,426</b>	<b>59,972</b>	<b>62,435</b>	<b>17,006</b>
<b>NET COST OF SERVICES</b>	<b>324,198</b>	<b>13,507</b>	<b>307,729</b>	<b>(6,809)</b>	<b>9,771</b>
<b>INCOME FROM STATE GOVERNMENT</b>					
Service appropriations	285,789	13,341	256,647	4,801	11,000
Resources received free of charge	1,591	33	1,493	-	65
Royalties for Regions Fund: Regional Community Services Fund	35,134	-	35,134	-	-
Regional Infrastructure and Headworks Fund	-	-	-	-	-
Other revenues	23,236	-	21,276	1,900	60
<b>TOTAL INCOME FROM STATE GOVERNMENT</b>	<b>345,750</b>	<b>13,374</b>	<b>314,550</b>	<b>6,701</b>	<b>11,125</b>
<b>SURPLUS/(DEFICIENCY) FOR THE PERIOD</b>	<b>21,552</b>	<b>(133)</b>	<b>6,821</b>	<b>13,510</b>	<b>1,354</b>

**STATEMENT OF FINANCIAL POSITION 2021-22**

	<b>INTEGRATED DBCA</b>	<b>CONSOL</b>	<b>BGPA</b>	<b>DEPARTMENT ITSELF</b>	<b>RIA</b>	<b>ZPA</b>
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>CURRENT ASSETS</b>						
Cash assets	65,396	-	6,661	11,447	35,361	11,927
Restricted cash	63,872	-	1,551	62,271	-	50
Holding account receivables	13,320	-	1,000	11,300	-	1,020
Receivables	10,816	-	700	6,540	3,081	495
Other	10,190	-	608	8,739	525	318
Assets held for sale	44	-	-	44	-	-
<b>Total current assets</b>	<b>163,638</b>	<b>-</b>	<b>10,520</b>	<b>100,341</b>	<b>38,967</b>	<b>13,810</b>
<b>NON-CURRENT ASSETS</b>						
Holding account receivables	279,943	-	9,102	255,062	-	15,779
Property, plant and equipment	3,113,188	-	49,081	2,701,594	307,030	55,483
Receivables	128	-	-	-	128	-
Intangibles	515	-	4	-	511	-
Restricted cash	4,493	-	154	3,849	-	490
Other	2,105	-	-	2,105	-	-
<b>Total non-current assets</b>	<b>3,400,372</b>	<b>-</b>	<b>58,341</b>	<b>2,962,610</b>	<b>307,669</b>	<b>71,752</b>
<b>TOTAL ASSETS</b>	<b>3,564,010</b>	<b>-</b>	<b>68,861</b>	<b>3,062,951</b>	<b>346,636</b>	<b>85,562</b>
<b>CURRENT LIABILITIES</b>						
Employee provisions	44,135	-	1,929	37,195	2,527	2,484
Payables	11,251	-	190	3,333	7,309	419
Borrowings and leases	5,361	-	88	4,955	304	14
Other	32,454	-	1,731	14,572	14,364	1,787
<b>Total current liabilities</b>	<b>93,201</b>	<b>-</b>	<b>3,938</b>	<b>60,055</b>	<b>24,504</b>	<b>4,704</b>
<b>NON-CURRENT LIABILITIES</b>						
Employee provisions	8,755	-	436	7,007	606	706
Borrowings and leases	6,462	-	199	5,679	555	29
Other	9,225	-	-	5,375	3,850	-
<b>Total non-current liabilities</b>	<b>24,442</b>	<b>-</b>	<b>635</b>	<b>18,061</b>	<b>5,011</b>	<b>735</b>
<b>TOTAL LIABILITIES</b>	<b>117,643</b>	<b>-</b>	<b>4,573</b>	<b>78,116</b>	<b>29,515</b>	<b>5,439</b>
<b>EQUITY</b>						
Contributed equity	3,349,213	-	31,986	3,206,228	71,332	39,667
Accumulated surplus/(deficit)	(39,647)	142,291	11,774	(262,695)	39,916	29,067
Reserves	136,801	(142,291)*	20,528	41,302	205,873	11,389
<b>Total equity</b>	<b>3,446,367</b>	<b>-</b>	<b>64,288</b>	<b>2,984,835</b>	<b>317,121</b>	<b>80,123</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>3,564,010</b>	<b>-</b>	<b>68,861</b>	<b>3,062,951</b>	<b>346,636</b>	<b>85,562</b>

**Note**

\*Losses on revaluation of land have been recorded by the Department Itself in the 2018-19 and 2019-20 periods. Land reserves recorded by the other entities in the DBCA group offset the loss in 2018-19 and part of the loss in 2019-20.

**STATEMENT OF CASHFLOWS 2021-22**

	<b>INTEGRATED DBCA \$'000</b>	<b>BGPA \$'000</b>	<b>DEPARTMENT ITSELF \$'000</b>	<b>RIA \$'000</b>	<b>ZPA \$'000</b>
<b>CASHFLOWS FROM STATE GOVERNMENT</b>					
Service appropriations	246,769	11,774	222,515	4,801	7,679
Capital appropriation	53,212	95	32,062	14,300	6,755
Administered equity contribution	-	-	-	-	-
Holding account drawdowns	12,480	1,000	10,460	-	1,020
Royalties for Regions Fund:					
Regional Community Services Fund	35,313	-	35,313	-	-
Regional Infrastructure and Headworks Fund	20,954	-	20,954	-	-
Other	23,236	-	21,276	1,900	60
<b>Net cash provided by State Government</b>	<b>391,964</b>	<b>12,869</b>	<b>342,580</b>	<b>21,001</b>	<b>15,514</b>
<b>CASHFLOWS FROM OPERATING ACTIVITIES</b>					
<b>Payments</b>					
Employee benefits	(238,352)	(12,109)	(196,642)	(15,014)	(14,587)
Grants and subsidies	(13,359)	-	(12,959)	-	(400)
Supplies and services	(122,063)	(5,132)	(83,155)	(28,451)	(5,325)
Accommodation	(7,152)	(775)	(3,815)	(2,142)	(420)
GST payments	(16,902)	(1,020)	(11,322)	(3,504)	(1,056)
Finance and interest costs	(486)	(10)	(459)	(15)	(2)
Other payments	(44,532)	(2,305)	(34,775)	(4,770)	(2,682)
<b>Receipts</b>					
Regulatory fees and fines	16,455	1,265	190	15,000	-
Grants and subsidies	29,325	2,053	14,786	12,110	376
Sale of goods and services	77,527	2,827	26,786	32,190	15,724
GST receipts	16,905	1,018	11,327	3,504	1,056
Other receipts	22,088	2,281	14,899	3,953	955
<b>Net cash from operating activities</b>	<b>(280,546)</b>	<b>(11,907)</b>	<b>(275,139)</b>	<b>12,861</b>	<b>(6,361)</b>
<b>CASHFLOWS FROM INVESTING INVESTING ACTIVITIES</b>					
Purchase of non-current assets	(118,477)	(1,350)	(74,690)	(33,482)	(8,955)
Proceeds from sale of non-current assets	500	-	500	-	-
<b>Net cash from investing activities</b>	<b>(117,977)</b>	<b>(1,350)</b>	<b>(74,190)</b>	<b>(33,482)</b>	<b>(8,955)</b>
<b>CASHFLOWS FROM FINANCING ACTIVITIES</b>					
Repayment of borrowings and leases	(5,209)	(95)	(4,798)	(296)	(20)
<b>Net cash from financing activities</b>	<b>(5,209)</b>	<b>(95)</b>	<b>(4,798)</b>	<b>(296)</b>	<b>(20)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>(11,768)</b>	<b>(483)</b>	<b>(11,547)</b>	<b>84</b>	<b>178</b>
Cash assets at the beginning of the reporting period	145,533	8,849	89,118	35,277	12,289
Net cash transferred to/from other agencies	(4)	-	(4)	-	-
<b>Cash assets at the end of the reporting period</b>	<b>133,761</b>	<b>8,366</b>	<b>77,567</b>	<b>35,361</b>	<b>12,467</b>

<b>Outcomes and Key Effectiveness Indicators 2021-22</b>	<b>DBCA</b>	<b>Department Itself</b>	<b>BGPA</b>	<b>RIA</b>	<b>ZPA</b>
<b>Outcome: Community enjoyment, appreciation and understanding of attractions under the Department's care:</b>					
Average level of visitor satisfaction at Kings Park and Bold Park	95%		95%		
Average level of visitor satisfaction at Rottnest Island	75%			75%	
Average level of visitor satisfaction at Perth Zoo	97%				97%
Average level of visitor satisfaction in the Swan and Canning Riverpark	85%	85%			
Average level of visitor satisfaction in national parks and other lands and waters	90%	90%			
<b>Outcome: Plants and animals, and the landscapes they occupy, are conserved through evidence-based conservation actions:</b>					
Proportion of critically endangered and endangered taxa and ecological communities that have a recovery plan	72%	72%			
Area of land baited for introduced predators	4,012,681 ha	4,012,681 ha			
<b>Outcome: Sustainable use of forest resources:</b>					
Cumulative removal of jarrah and karri sawlogs by approved harvesting operations compared to limits in the Forest Management Plan	1,528,000 m3	1,528,000 m3			
<b>Outcome: Lands under the Department's care are managed to protect communities, visitors and built and natural assets from bushfire damage and planned fire is used to achieve other land, forest and wildlife management objectives:</b>					
Proportion of planned Priority 1 prescribed burns achieved	55%	55%			
Proportion of South West bushfires contained to less than two hectares	75%	75%			

<b>Services and Key Efficiency Indicators 2021-22</b>	<b>DBCA</b>	<b>Department Itself</b>	<b>BGPA</b>	<b>RIA</b>	<b>ZPA</b>
1. Visitor Services and Public Programs Provided at Kings Park and Bold Park					
Average Cost per Visitor at Kings Park and Bold Park	\$2.28		\$2.28		
2. Visitor Services and Public Programs Provided at Rottnest Island					
Average Cost per Visitor at Rottnest Island	\$129.74			\$129.74	
3. Visitor Services and Public Programs Provided at Perth Zoo					
Average Cost per Visitor at Perth Zoo	\$33.22				\$33.22
4. Visitor Services and Public Programs Provided in the Swan and Canning Riverpark					
Average Cost per Hectare in the Swan and Canning Riverpark	\$2,209.10	\$2,209.10			
5. Visitor Services and Public Programs Provided in National Parks and Other Lands and Waters					
Average Cost per Hectare in National Parks and Other Lands and Waters	\$4.60	\$4.60			
6. Conserving Habitats, Species and Ecological Communities					
Average Cost per Hectare of Wildlife Habitat	\$2.35	\$2.03	\$10,147.00	\$315.43	
7. Research and Conservation Partnerships					
Average Cost per Hectare of Wildlife Habitat	\$0.84	\$0.67	\$3,122.18		
8. Implementation of the Forest Management Plan					
Average Cost per Hectare of Forest	\$16.90	\$16.90			
9. Prescribed Burning and Fire Management					
Average Cost per Hectare Burnt	\$14.49	\$14.49			
10. Bushfire Suppression					
Average Cost per Hectare Burnt	\$13.27	\$13.27			