

INCOME STATEMENT 2025-26

	INTEGRATED DBCA \$'000	BGPA \$'000	DEPARTMENT ITSELF \$'000	RIA \$'000	ZPA \$'000
COST OF SERVICES					
Expenses					
Employee benefits	327,714	13,167	271,028	23,515	20,004
Grants and subsidies	34,231	-	33,831	-	400
Supplies and services	183,635	9,207	130,104	36,991	7,333
Accommodation	6,733	637	3,357	2,259	480
Depreciation and amortisation	53,512	1,973	35,795	10,922	4,822
Finance and interest costs	2,473	23	2,412	31	7
Other expenses	43,280	1,495	24,704	15,006	2,075
TOTAL COST OF SERVICES	651,578	26,502	501,231	88,724	35,121
Income					
Sale of goods and services	102,211	3,775	32,486	46,861	19,089
Regulatory fees and fines	22,995	3,054	190	19,751	-
Grants and subsidies	17,753	1,230	16,523	-	-
Other revenue	20,178	1,765	9,296	8,033	1,084
Total Income	163,137	9,824	58,495	74,645	20,173
NET COST OF SERVICES	488,441	16,678	442,736	14,079	14,948
INCOME FROM GOVERNMENT					
Service appropriations	414,617	16,330	376,344	7,333	14,610
Resources received free of charge	2,228	20	1,493	700	15
Major Treasurer's Special Purpose Account(s)					
Asset Maintenance Fund	2,753	-	2,228	525	-
Royalties for Regions Fund					
Regional Community Services Fund	36,301	-	36,301	-	-
Other revenues	25,977	-	25,846	131	-
TOTAL INCOME FROM GOVERNMENT	481,876	16,350	442,212	8,689	14,625
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(6,565)	(328)	(524)	(5,390)	(323)

STATEMENT OF FINANCIAL POSITION 2025-26

	INTEGRATED DBCA \$'000	CONSOL \$'000	BGPA \$'000	DEPARTMENT ITSELF \$'000	RIA \$'000	ZPA \$'000
CURRENT ASSETS						
Cash assets	71,093	-	3,103	12,015	39,187	16,788
Restricted cash	79,709	-	1,290	77,191	581	647
Holding Account receivables	13,371	-	1,051	11,300	-	1,020
Receivables	17,775	-	891	11,585	4,280	1,019
Other	19,860	-	1,167	16,411	1,771	511
Assets held for sale	12	-	-	12	-	-
Total current assets	201,820	-	7,502	128,514	45,819	19,985
NON-CURRENT ASSETS						
Holding Account receivables	390,290	-	11,415	350,890	-	27,985
Property, plant and equipment	4,928,220	-	60,489	4,237,252	532,875	97,604
Receivables	5,825	-	295	5,049	88	393
Intangibles	1,604	-	12	-	1,242	350
Restricted cash	852	-	82	-	-	770
Other	3,664	-	-	3,664	-	-
Total non-current assets	5,330,455	-	72,293	4,596,855	534,205	127,102
TOTAL ASSETS	5,532,275	-	79,795	4,725,369	580,024	147,087
CURRENT LIABILITIES						
Employee provisions	62,779	-	2,934	53,462	2,802	3,581
Payables	42,590	-	678	31,701	9,692	519
Borrowings and leases	6,825	-	48	6,707	57	13
Other	28,513	-	2,329	16,203	7,419	2,562
Total current liabilities	140,707	-	5,989	108,073	19,970	6,675
NON-CURRENT LIABILITIES						
Employee provisions	7,552	-	330	5,435	1,078	709
Borrowings and leases	10,571	-	59	10,368	82	62
Other	38,564	-	-	38,441	117	6
Total non-current liabilities	56,687	-	389	54,244	1,277	777
TOTAL LIABILITIES	197,394	-	6,378	162,317	21,247	7,452
EQUITY						
Contributed equity	3,839,431	-	32,594	3,483,125	233,998	89,714
Accumulated surplus/(deficit)	180,102	333	8,344	93,947	46,965	30,513
Reserves	1,315,348	(333)	32,479	985,980	277,814	19,408
Total equity	5,334,881	-	73,417	4,563,052	558,777	139,635
TOTAL LIABILITIES AND EQUITY	5,532,275	-	79,795	4,725,369	580,024	147,087

STATEMENT OF CASHFLOWS 2025-26

	INTEGRATED DBCA \$'000	BGPA \$'000	DEPARTMENT ITSELF \$'000	RIA \$'000	ZPA \$'000
CASHFLOWS FROM GOVERNMENT					
Service appropriations	372,407	14,737	340,549	7,333	9,788
Capital appropriation	194,833	102	90,195	100,081	4,455
Administered equity contribution	350	-	350	-	-
Holding Account drawdowns	13,269	949	11,300	-	1,020
Major Treasurer's Special Purpose Account(s)					
Asset Maintenance Fund	2,753	-	2,228	525	-
Climate Action Fund	3,275	-	3,275	-	-
Digital Capability Fund	350	-	-	-	350
Royalties for Regions Fund					
Regional Community Services Fund	36,301	-	36,301	-	-
Regional Infrastructure and Headworks Fund	16,369	-	16,369	-	-
Other	26,026	-	25,846	130	50
Net cash provided by Government	665,933	15,788	526,413	108,069	15,663
CASHFLOWS FROM OPERATING ACTIVITIES					
Payments					
Employee benefits	(328,317)	(14,265)	(270,756)	(23,646)	(19,650)
Grants and subsidies	(37,559)	-	(37,159)	-	(400)
Supplies and services	(159,241)	(7,713)	(105,486)	(38,766)	(7,276)
Accommodation	(6,732)	(636)	(3,357)	(2,259)	(480)
GST payments	(22,503)	(1,070)	(13,322)	(6,055)	(2,056)
Finance and interest costs	(2,462)	(23)	(2,412)	(20)	(7)
Other payments	(64,117)	(3,016)	(44,506)	(14,445)	(2,150)
Receipts					
Regulatory fees and fines	22,995	3,054	190	19,751	-
Grants and subsidies	19,290	2,000	17,290	-	-
Sale of goods and services	104,468	3,775	32,486	49,062	19,145
GST receipts	22,508	1,070	13,327	6,055	2,056
Other receipts	18,575	1,719	9,296	6,533	1,027
Net cash from operating activities	(433,095)	(15,105)	(404,409)	(3,790)	(9,791)
CASHFLOWS FROM INVESTING ACTIVITIES					
Purchase of non-current assets	(232,224)	(949)	(120,017)	(104,703)	(6,555)
Proceeds from sale of non-current assets	540	40	500	-	-
Net cash from investing activities	(231,684)	(909)	(119,517)	(104,703)	(6,555)
CASHFLOWS FROM FINANCING ACTIVITIES					
Repayment of borrowings and leases	(6,542)	(102)	(6,358)	(62)	(20)
Other payments	(162)	-	-	(162)	-
Net cash from financing activities	(6,704)	(102)	(6,358)	(224)	(20)
NET INCREASE/(DECREASE) IN CASH HELD	(5,550)	(328)	(3,871)	(648)	(703)
Cash assets at the beginning of the reporting period	157,204	4,803	93,077	40,416	18,908
Cash assets at the end of the reporting period	151,654	4,475	89,206	39,768	18,205

FTE Count	2023-24 Actual	2024-25 Budget	2024-25 Est. Actual	2025-26 Budget
Department Itself	1,744	1,987	2,002	2,017
Botanic Gardens and Parks Authority	108	112	115	112
Rottnest Island Authority	145	137	151	151
Zoological Parks Authority	162	165	168	163
Integrated DBCA	2,159	2,401	2,436	2,443

Outcomes and Key Effectiveness Indicators 2025-26	DBCA	Department Itself	BGPA	RIA	ZPA
Outcome: Community enjoyment, appreciation and understanding of attractions under the Department's care:					
Average level of visitor satisfaction at:					
Kings Park and Bold Park	90%		90%		
Rottnest Island	90%			90%	
Perth Zoo	85%				85%
Swan and Canning Riverpark	85%	85%			
National parks and other lands and waters	94%	94%			
Outcome: Plants and animals, and the landscapes they occupy, are conserved through evidence-based conservation actions:					
Proportion of critically endangered and endangered species and ecological communities that have a recovery plan	70%	70%			
Area of land baited for introduced predators	4,922,061 ha	4,922,061 ha			
Outcome: Sustainable use of forest resources:					
Cumulative removal of jarrah and karri sawlogs by approved harvesting operations compared to limits in the Forest Management Plan	n.a.	n.a.			
Outcome: Lands under the Department's care are managed to protect communities, visitors and built and natural assets from bushfire damage and planned fire is used to achieve other land, forest and wildlife management objectives:					
Proportion of planned Priority 1 prescribed burns achieved	55%	55%			
Proportion of South West bushfires contained to less than two hectares	75%	75%			

Services and Key Efficiency Indicators 2025-26	DBCA	Department Itself	BGPA	RIA	ZPA
1. Visitor Services and Public Programs Provided at Kings Park and Bold Park					
Average Cost per Visitor at Kings Park and Bold Park	\$2.39		\$2.39		
2. Visitor Services and Public Programs Provided at Rottnest Island					
Average Cost per Visitor at Rottnest Island	\$93.56			\$93.56	
3. Visitor Services and Public Programs Provided at Perth Zoo					
Average Cost per Visitor at Perth Zoo	\$37.91				\$37.91
4. Visitor Services and Public Programs Provided in the Swan and Canning Riverpark					
Average Cost per Hectare in the Swan and Canning Riverpark	\$2,936.22	\$2,936.22			
5. Visitor Services and Public Programs Provided in National Parks and Other Lands and Waters					
Average Cost per Hectare in National Parks and Other Lands and Waters	\$6.39	\$6.39			
6. Conserving Habitats, Species and Ecological Communities					
Average Cost per Hectare of Wildlife Habitat	\$2.96	\$2.50	\$12,575.00	\$963.77	
7. Research and Conservation Partnerships					
Average Cost per Hectare of Wildlife Habitat	\$0.77	\$0.62	\$3,143.53		
8. Implementation of the Forest Management Plan					
Average Cost per Hectare of Forest	\$14.89	\$14.89			
9. Prescribed Burning and Fire Management					
Average Cost per Hectare Burnt	\$12.10	\$12.10			
10. Bushfire Suppression					
Average Cost per Hectare Burnt	\$21.30	\$21.30			

FINANCIAL AND FTE CONTRIBUTIONS BY THE ZPA, RIA, BGPA AND DBCA TO EACH SERVICES IN THE 2025-26 BUDGET STATEMENTS

TOTAL COST OF SERVICE 2025-26

Service	DBCA \$'000	Department Itself \$'000	BGPA \$'000	RIA \$'000	ZPA \$'000
1. Visitor Services and Public Programs Provided at Kings Park and Bold Park	\$13,251		\$13,251		
2. Visitor Services and Public Programs Provided at Rottnest Island	\$83,270			\$83,270	
3. Visitor Services and Public Programs Provided at Perth Zoo	\$32,225				\$32,225
4. Visitor Services and Public Programs Provided in the Swan and Canning Riverpark	\$21,499	\$21,499			
5. Visitor Services and Public Programs Provided in National Parks and Other Lands and Waters	\$221,986	\$221,986			
6. Conserving habitats, species and ecological communities	\$102,705	\$86,650	\$10,601	\$5,454	
7. Research and conservation partnerships	\$26,902	\$21,356	\$2,650		\$2,896
8. Implementation of the Forest Management Plan	\$36,351	\$36,351			
9. Prescribed Burning and Fire Management	\$64,851	\$64,851			
10. Bushfire Suppression	\$48,538	\$48,538			
TOTAL	\$651,578	\$501,231	\$26,502	\$88,724	\$35,121

FTEs 2025-26

Service	DBCA	Department Itself *	BGPA	RIA	ZPA
1. Visitor Services and Public Programs Provided at Kings Park and Bold Park	50		50		
2. Visitor Services and Public Programs Provided at Rottnest Island	140			140	
3. Visitor Services and Public Programs Provided at Perth Zoo	154				154
4. Visitor Services and Public Programs Provided in the Swan and Canning Riverpark	68	68			
5. Visitor Services and Public Programs Provided in National Parks and Other Lands and Waters	790	790			
6. Conserving habitats, species and ecological communities	529	456	62	11	
7. Research and conservation partnerships	110	101			9
8. Implementation of the Forest Management Plan	191	191			
9. Prescribed Burning and Fire Management	291	291			
10. Bushfire Suppression	120	120			
TOTAL	2,443	2,017	112	151	163

* Note: Allocation of FTEs to services is based on the estimated cost of payroll expenditure to be incurred against individual services.