

INCOME STATEMENT 2026-27

	INTEGRATED DBCA \$'000	BGPA \$'000	DEPARTMENT ITSELF \$'000	RIA \$'000	ZPA \$'000
COST OF SERVICES					
Expenses					
Employee benefits	342,361	14,293	282,771	24,741	20,556
Grants and subsidies	46,630	-	46,230	-	400
Supplies and services	181,536	9,305	124,286	40,271	7,674
Accommodation	6,785	927	3,358	2,020	480
Depreciation and amortisation	65,685	2,073	43,712	14,276	5,624
Finance and interest costs	2,942	26	2,857	52	7
Other expenses	49,837	2,204	25,823	19,469	2,341
TOTAL COST OF SERVICES	695,776	28,828	529,037	100,829	37,082
Income					
Sale of goods and services	110,168	3,840	33,515	52,881	19,932
Regulatory fees and fines	26,235	3,163	190	22,882	-
Grants and subsidies	18,085	1,979	16,106	-	-
Other revenue	28,263	1,780	15,567	9,732	1,184
Total Income	182,751	10,762	65,378	85,495	21,116
NET COST OF SERVICES	513,025	18,066	463,659	15,334	15,966
INCOME FROM GOVERNMENT					
Service appropriations	446,167	17,604	406,694	6,469	15,400
Resources received free of charge	1,815	20	1,493	287	15
Major Treasurer's Special Purpose Account(s)					
Royalties for Regions Fund					
Regional Community Services Fund	31,702	-	31,702	-	-
Other revenues	22,166	-	22,166	-	-
TOTAL INCOME FROM GOVERNMENT	501,850	17,624	462,055	6,756	15,415
SURPLUS/(DEFICIENCY) FOR THE PERIOD	(11,175)	(442)	(1,604)	(8,578)	(551)

STATEMENT OF FINANCIAL POSITION 2026-27

	INTEGRATED DBCA \$'000	BGPA \$'000	DEPARTMENT ITSELF \$'000	RIA \$'000	ZPA \$'000
CURRENT ASSETS					
Cash assets	65,000	3,290	14,467	32,217	15,026
Restricted cash	88,481	803	85,706	707	1,265
Holding Account receivables	20,320	2,000	17,300	-	1,020
Receivables	25,007	868	18,572	4,139	1,428
Other	37,963	472	11,243	25,659	589
Assets held for sale	27	-	27	-	-
Total current assets	236,798	7,433	147,315	62,722	19,328
NON-CURRENT ASSETS					
Holding Account receivables	421,565	10,070	378,900	-	32,595
Property, plant and equipment	5,418,090	74,243	4,585,339	632,464	126,044
Receivables	6,637	409	5,925	75	228
Intangibles	1,321	6	-	965	350
Restricted cash	70	-	-	-	70
Other	423	-	423	-	-
Total non-current assets	5,848,106	84,728	4,970,587	633,504	159,287
TOTAL ASSETS	6,084,904	92,161	5,117,902	696,226	178,615
CURRENT LIABILITIES					
Employee provisions	66,147	3,139	55,812	3,031	4,165
Payables	46,429	1,541	21,767	22,398	723
Borrowings and leases	11,035	93	10,830	91	21
Other	32,674	1,285	20,704	8,069	2,616
Total current liabilities	156,285	6,058	109,113	33,589	7,525
NON-CURRENT LIABILITIES					
Employee provisions	7,485	295	5,284	1,139	767
Borrowings and leases	15,736	252	15,294	119	71
Other	37,273	35	37,157	78	3
Total non-current liabilities	60,494	582	57,735	1,336	841
TOTAL LIABILITIES	216,779	6,640	166,848	34,925	8,366
EQUITY					
Contributed equity	3,996,361	34,254	3,542,198	318,133	101,776
Accumulated surplus/(deficit)	186,652	7,734	107,214	42,726	28,978
Reserves	1,685,112	43,533	1,301,642	300,442	39,495
Total equity	5,868,125	85,521	4,951,054	661,301	170,249
TOTAL LIABILITIES AND EQUITY	6,084,904	92,161	5,117,902	696,226	178,615

STATEMENT OF CASHFLOWS 2026-27

	INTEGRATED DBCA \$'000	BGPA \$'000	DEPARTMENT ITSELF \$'000	RIA \$'000	ZPA \$'000
CASHFLOWS FROM GOVERNMENT					
Service appropriations	395,233	16,006	362,982	6,469	9,776
Capital appropriation	183,605	1,680	72,194	97,674	12,057
Administered equity contribution	3,616	-	3,616	-	-
Holding Account drawdowns	12,820	500	11,300	-	1,020
Major Treasurer's Special Purpose Account(s)					
Climate Action Fund	1,234	-	1,234	-	-
Royalties for Regions Fund					
Regional Community Services Fund	31,702	-	31,702	-	-
Regional Infrastructure and Headworks Fund	10,819	-	10,819	-	-
Other	22,216	-	22,166	-	50
Net cash provided by Government	661,245	18,186	516,013	104,143	22,903
CASHFLOWS FROM OPERATING ACTIVITIES					
Payments					
Employee benefits	(343,197)	(15,418)	(282,499)	(24,770)	(20,510)
Grants and subsidies	(50,151)	-	(49,751)	-	(400)
Supplies and services	(158,987)	(7,738)	(99,400)	(44,232)	(7,617)
Accommodation	(6,785)	(927)	(3,358)	(2,020)	(480)
GST payments	(23,668)	(1,070)	(13,322)	(6,055)	(3,221)
Finance and interest costs	(2,902)	(26)	(2,857)	(12)	(7)
Other payments	(68,592)	(3,797)	(45,700)	(16,679)	(2,416)
Receipts					
Regulatory fees and fines	26,235	3,163	190	22,882	-
Grants and subsidies	19,622	2,749	16,873	-	-
Sale of goods and services	112,371	3,840	33,515	55,028	19,988
GST receipts	23,673	1,070	13,327	6,055	3,221
Other receipts	26,740	1,761	15,567	8,285	1,127
Net cash from operating activities	(445,641)	(16,393)	(417,415)	(1,518)	(10,315)
CASHFLOWS FROM INVESTING ACTIVITIES					
Purchase of non-current assets	(208,129)	(2,073)	(94,356)	(96,210)	(15,490)
Proceeds from sale of non-current assets	540	40	500	-	-
Net cash from investing activities	(207,589)	(2,033)	(93,856)	(96,210)	(15,490)
CASHFLOWS FROM FINANCING ACTIVITIES					
Repayment of borrowings and leases	(8,385)	(107)	(8,173)	(83)	(22)
Other payments	(162)	-	-	(162)	-
Net cash from financing activities	(8,547)	(107)	(8,173)	(245)	(22)
NET INCREASE/(DECREASE) IN CASH HELD	(532)	(347)	(3,431)	6,170	(2,924)
Cash assets at the beginning of the reporting period	154,083	4,440	103,604	26,754	19,285
Cash assets at the end of the reporting period	153,551	4,093	100,173	32,924	16,361

FTE Count	2024-25 Actual	2025-26 Budget	2025-26 Estimated Actual	2026-27 Budget Year
Department Itself	1,910	2,017	2,017	2,023
Botanic Gardens and Parks Authority	112	112	116	118
Rottnest Island Authority	155	151	155	155
Zoological Parks Authority	169	163	163	160
DBCA	2,346	2,443	2,451	2,456

Outcomes and Key Effectiveness Indicators 2026-27	DBCA	Department Itself	BGPA	RIA	ZPA
Outcome: Lands under the Department's care are managed to protect communities, visitors and built and natural assets from bushfire damage and planned fire is used to achieve other land, forest and wildlife management objectives:					
Proportion of planned Priority 1 prescribed burns achieved	55%	55%			
Proportion of South West bushfires contained to less than two hectares	75%	75%			
Outcome: Community enjoyment, appreciation and understanding of attractions under the Department's care:					
Average level of visitor satisfaction at:					
Kings Park and Bold Park	90%		90%		
Rottnest Island	90%			90%	
Perth Zoo	85%				85%
Swan Canning Riverpark	85%	85%			
National parks and other lands and waters	94%	94%			
Outcome: Plants and animals, and the landscapes they occupy, are conserved through evidence-based conservation actions:					
Proportion of critically endangered and endangered species and ecological communities that have a recovery plan or conservation advice	87.8%	87.8%			
Area of land baited for introduced predators	5,086,200 ha	5,086,200 ha			
Outcome: Protecting and restoring heritage and biodiversity values, health and climate resilience of south-west forests:					
The proportion of candidate forest enhancement areas on the annual ecological thinning plan that have an approved biodiversity and silvicultural plan	55%	55%			

Services and Key Efficiency Indicators 2026-27	DBCA	Department Itself	BGPA	RIA	ZPA
1. Prescribed Burning and Fire Management					
Average cost per hectare burnt	\$12.92	\$12.92			
2. Bushfire Suppression					
Average cost per hectare burnt	\$24.41	\$24.41			
3. Visitor Services and Public Programs Provided at Kings Park and Bold Park					
Average cost per visitor at Kings Park and Bold Park	\$2.69		\$2.69		
4. Visitor Services and Public Programs Provided at Rottnest Island					
Average cost per visitor at Rottnest Island	\$101.13			\$101.13	
5. Visitor Services and Public Programs Provided at Perth Zoo					
Average cost per visitor at Perth Zoo	\$46.61				\$46.61
6. Visitor Services and Public Programs Provided in the Swan Canning Riverpark					
Average cost per hectare in the Swan Canning Riverpark	\$3,417.78	\$3,417.78			
7. Visitor Services and Public Programs Provided in National Parks and Other Lands and Waters					
Average cost per hectare in national parks and other lands and waters	\$6.48	\$6.48			
8. Conserving Habitats, Species and Ecological Communities					
Average cost per hectare of wildlife habitat	\$3.32	\$2.82	\$13,679.00	\$1,018.73	
9. Research and Conservation Partnerships					
Average cost per hectare of wildlife habitat	\$0.82	\$0.65	\$3,419.93		
10. Implementation of the Forest Management Plan					
Average cost per hectare of forest	\$16.57	\$16.57			

FINANCIAL AND FTE CONTRIBUTIONS BY THE ZPA, RIA, BGPA AND DBCA TO EACH SERVICES IN THE 2026-27 BUDGET STATEMENTS

TOTAL COST OF SERVICE 2026-27

Service	DBCA \$'000	Department Itself \$'000	BGPA \$'000	RIA \$'000	ZPA \$'000
1. Prescribed Burning and Fire Management	\$68,025	\$68,025			
2. Bushfire Suppression	\$50,736	\$50,736			
3. Visitor Services and Public Programs Provided at Kings Park and Bold Park	\$14,414		\$14,414		
4. Visitor Services and Public Programs Provided at Rottnest Island	\$95,064			\$95,064	
5. Visitor Services and Public Programs Provided at Perth Zoo	\$34,025				\$34,025
6. Visitor Services and Public Programs Provided in the Swan Canning Riverpark	\$25,025	\$25,025			
7. Visitor Services and Public Programs Provided in National Parks and Other Lands and Waters	\$224,706	\$224,706			
8. Conserving Habitats, Species and Ecological Communities	\$115,034	\$97,738	\$11,531	\$5,765	
9. Research and Conservation Partnerships	\$28,381	\$22,441	\$2,883		\$3,057
10. Implementation of the Forest Management Plan	\$40,366	\$40,366			
TOTAL	\$695,776	\$529,037	\$28,828	\$100,829	\$37,082

FTEs 2026-27

Service	DBCA	Department Itself *	BGPA	RIA	ZPA
1. Prescribed Burning and Fire Management	315	315			
2. Bushfire Suppression	88	88			
3. Visitor Services and Public Programs Provided at Kings Park and Bold Park	52		52		
4. Visitor Services and Public Programs Provided at Rottnest Island	146			146	
5. Visitor Services and Public Programs Provided at Perth Zoo	150				150
6. Visitor Services and Public Programs Provided in the Swan Canning Riverpark	90	90			
7. Visitor Services and Public Programs Provided in National Parks and Other Lands and Waters	720	720			
8. Conserving Habitats, Species and Ecological Communities	631	556	66	9	
9. Research and Conservation Partnerships	100	90			10
10. Implementation of the Forest Management Plan	164	164			
TOTAL	2,456	2,023	118	155	160

* Note: The allocation of FTEs to services is based on the estimated cost of payroll expenditure to be incurred against individual services.